STATE OF WASHINGTON
DEPARTMENT OF ECOLOGY
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June 19, 2007

Robert Martin,
Technical Services Manager
Grays Harbor Paper
801 23rd Street
Hoquiam, WA 98550

Dear Mr. Martin:

Thank you for your enthusiastic participation in, and support for, the Industrial Footprint Project.

The Footprint Project is an innovative approach to evaluate our progress in reducing environmental, social, and economic impacts. It is a big step towards measuring sustainability-and, if we can measure it, we can achieve it. This is generating a high level of interest and enthusiasm here at Ecology, and at the U.S. Environmental Protection Agency.

I commend you and your company for moving beyond compliance. Your participation is critical to the success of this project, as we cannot measure a footprint without the cooperation of the facility. The information that you provide will help us understand how to measure the footprint, and also how to apply it. The Industrial Footprint Project holds the potential to produce a new strategic approach of setting priorities. We hope that finding an inclusive way to look at the economic, social, and environmental impacts from large industrial facilities will provide the basis for significant reform in the way all of us focus our efforts at the mill.

I very much look forward to exploring and implementing incentives that will produce meaningful environmental improvements with an efficient use of capital. I believe that when we work with industry, Ecology can achieve momentum toward sustainability.

Ecology's Industrial Footprint Project staff will be contacting you shortly to schedule a time to present your mill management with a participation plaque. Thank you again.

Sincerely,

Jay J. Manning
Director

Enclosure

cc: Bob Brennand, Mill Manager, Grays Harbor Paper