



September 29, 2006

To: Carolyn Gangmark, EPA  
From: Carol Kraege  
Subject: **Industrial Footprint Progress Report May 1, 2006 to September 30, 2006**

Accomplishments

1. Secure agency resources. A hiring package for an Environmental Specialist 1 to serve as project coordinator was prepared and issued. The subsequent recruitment was unsuccessful since only 2 applicants expressed an interest and neither had the skills necessary. To keep the project moving forward, several Industrial Section engineers were assigned to the project. This is working out well but support is still needed in the area of policy research and development.

- A senior pulp and paper engineer, Teddy Le, was selected to serve as project technical lead, directly assisting the section manager. He is responsible for leading the internal steering committee for this project, selecting preliminary indicators, maximizing the use of data already submitted to Ecology, assisting in the solicitation of participation from the mills and developing the energy challenge.
- Marc Crooks, another senior pulp and paper engineer, is supporting the project by conducting a preliminary screen of economic indicators provided by the Facility Reporting Project. In addition, he will be providing support to EPA's efforts to evaluate the utility of integrated permits used in the UK.

2. Secure contractor support. Arlene Army, an engineer in the Industrial Section, has been assigned the task of drafting and issuing the request for proposals to procure contractor support for this project. This task is about 2 months behind the proposed schedule.

3. Secure mill participation. Carol Kraege has presented the concept of the footprint project to the pulp and paper mills numerous times. Over the course of the summer, however, most mills who had previously stated their willingness to participate became concerned that the costs of participation would exceed the benefits. Most said that without more clearly defined benefits, they were not willing to sign an agreement to participate. When pressed, many had ideas about what incentives they were seeking. At the same time, Ecology's Hazardous Waste program has begun an effort to develop an incentives program to encourage businesses to become more sustainable. Our work to secure mill participation was temporarily halted to allow us to work directly with the Hazardous Waste program and make sure that the two initiatives will work together. We are still working to secure the participation of 8 mills by the end of the year.

As of August 31, 2006, \$7,631.40 was spent.